Al to Facilitate Legal Analysis in the PESTLE Context

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Context: PESTLE

- PESTLE is a framework used to analyse uncontrollable external environmental factors
- It has been used for decades to help companies in taking challenging and complex decisions
- ▶ The model is particularly utilised when business are developing new products, or are expanding in new countries or new markets.
- Managers and Marketers can conceptualise different scenarios, and develop potential alternatives.

POLITICAL

GOVERNMENT STABILITY; SERVICES; TAX POLICY.

ENVIRONMENTAL

CLIMATE CHANGE; RESOURCE MANAGEMENT.

ECONOMICAL

GROWTH RATE; INFLATION; BUSINESS CYCLE. MARKETING ENVIRONMENT **L**EGAL

LAWS; REGULATIONS; COURT SYSTEM.

SOCIAL

DEMOGRAPHY; EDUCATION; INCOME DISTRIBUTION. **T**ECHNOLOGICAL

EMERGING TECH; R&D EFFORTS; TECH TRANSFER. The different elements of the PESTLE Analysis

Example: opening new stores in a country

How is PESTLE currently used?

- manually: human experts have to collect relevant information and analyse them
- This makes particularly cumbersome to deal with Legal aspects:
 - health and safety;
 - advertisements policies;
 - price transparency;
 - Patents & copyright;
 - working conditions



Importance of legal aspects

- ▶ By being able to effectively investigate and identify all the regulations necessary for their businesses, companies can:
 - Have a better understanding of the context
 - Avoid paying fines and penalties.





Idea: AI for PESTLE

We envisage a framework for exploiting emerging AI techniques for supporting the analysis of the Legal aspects of the model.

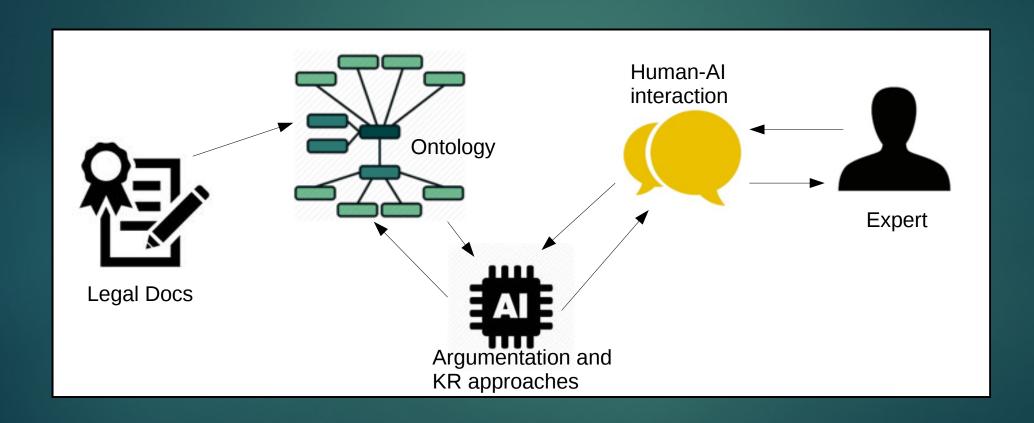
Recent developments in AI, particularly KR&R, suggest that a large part of the Legal part of the PESTLE analysis can be supported by AI-based agents.



Emergent Al Technologies

- Al applications to legal domain are gaining importance
 - Dedicates venues (conferences, journals)
 - ► EU projects (MIREL)
- Use of ontologies to represent information, and automated reasoning (e.g., argumentation) to deal with the queries
- Human in the loop, and not on the loop.

Proposed Framework



Main barriers to direct application

- Large body of regulations and laws not electronically stored
- Some degree of freedom (interpretation)
- Complexity of retrieving information and reasoning on large amount of data
 - Very hard to reason with more than few docs
- Representation of the Knowledge

Can we use ML?

- ► Mostly: no.
 - ► How to train?
 - ► Importance of explainability and transparency
 - Allowing the user to change query and investigate alternative options

Evaluation

- ► This is an open research question, and we are actively working on developing the framework and identifying suitable testing scenarios
- We had some qualitative discussions with PESTLE and marketing experts
 - Very well receipt: excitement of companies and experts

Conclusions and future work

- ► Focus on legal aspect of the PESTLE analysis
- ▶ We introduced a framework for exploiting AI to support companies
- ▶ Future work:
 - Developing a prototype
 - Collaborate with companies and experts for scenario and HCI
 - Gather real data
 - Check if the framework can be extended to handle other PESTLE factors

Thank you!

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